

Directors’ Report

Dear Shareholders,

On behalf of the Board of Directors, I am pleased to present the interim unaudited Financial Statements for the three-month period ended 31 March 2026.

Financial Performance Highlights (RO'000)

	Jan-Mar 2026	Jan-Mar 2025	Increase/Decrease	Change
	('000)	('000)	('000)	%
Revenue	123,075	118,531	4,544	4%
Other Income	1,978	1,572	406	26%
Total Income	125,053	120,103	4,950	4%
Less: Cost of Sales & Operating Expenses	(122,847)	(118,985)	(3,862)	3%
Net profit after tax	2,206	1,118	1,088	97%
Earnings per share ()	0.032	0.016	0.016	97%

- The Company recorded revenue of 123.1 million during the first quarter of 2026, representing an increase of 4% compared to the corresponding period in 2025, supported by improved sales performance.
- Other income increased by 0.4 million, equivalent to 26% compared to the same period in 2025, reflecting its growing role in supporting the Company’s total revenue.
- Cost of sales and operating expenses increased by 3.9 million, equivalent to 3%, compared to the corresponding period in 2025, mainly due to the increase in cost of sales resulting from higher sales volumes during the period.
- The Company’s net profit reached approximately 2.2 million during the first quarter of 2026, compared to 1.1 million in the first quarter of 2025, representing an increase of 97%. This improvement was mainly driven by a stronger gross profit margin, higher other income, and favorable aviation fuel price movements during the period, which resulted in a margin benefit on existing inventory.

These results reflect the Company’s strong financial performance in the first quarter of 2026, driven by revenue growth, improved profitability, and the continued contribution of other income to overall results.

Directors' Report (continued)

Business Segment Performance:

The Retail segment continued to deliver solid performance during the first quarter of 2026 and remained the Company’s primary contributor to revenue. This was supported by growth in segment sales, in addition to the positive performance of both “Fuely” sales and the M98 product, which further strengthened the segment’s overall results during the period.

The Commercial segment also recorded notable growth during the period, driven by higher demand from the oil, construction, and power sectors, as well as the award of new contracts, which supported the segment’s performance.

The Lubricants segment maintained good performance during the period, benefiting from an expanding customer base. Meanwhile, the Non-Fuel Revenue segment continued to contribute to the Company’s efforts to diversify income sources and enhance the sustainability of revenue.

Quality, Health, Safety and Environment (QHSE)

The Company continues to implement established quality, health, safety, and environment programmes, while remaining committed to integrating the principles of sustainable development into its operational processes and daily activities. During the first quarter of 2026, scheduled field inspection visits were carried out across fuel stations and operational facilities, alongside internal reviews to assess the effectiveness of safety systems and their implementation. Specialized training programs were also conducted for operational and technical personnel, focusing on practical aspects, proper emergency response procedures, and environmentally friendly practices in daily operations. These efforts reflect the Company’s ongoing commitment to enhancing occupational safety standards, providing a safe working environment, supporting business sustainability, and safeguarding its people and assets.

Corporate Social Responsibility

The Company plays an active role in social responsibility by supporting initiatives focused on education, healthcare, the environment, and local community development, in line with its commitment to advancing social sustainability. During the first quarter of 2026, the Company implemented a number of qualitative initiatives, including direct support for charitable institutions and non-profit organisations with meaningful community impact. These initiatives contributed to addressing important needs across different segments of society, reflecting the Company’s commitment to its social responsibility and reinforcing its positive and sustainable impact in the communities in which it operates, in line with the values of partnership and support for national development efforts.

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Directors' Report (continued)

Dividend

In line with the Company's consistent dividend policy of maintaining a sustainable dividend payment, the shareholders at the Annual General Meeting held on 25 March 2026 approved a cash dividend distribution of 85 baisa per share (85% of share capital), totalling 5.865 million for the year ended 31 December 2025, which was fully paid by the end of March 2026.

Future Outlook

Recent economic indicators point to the continued resilience of Oman's business environment, supported by growth in non-oil activities, the stability of Oman's credit rating at investment-grade levels, and the ongoing direction toward economic diversification. Against this backdrop, the Company expects demand for its products and services to remain supported across its various segments, creating opportunities for growth and strengthening its competitive position in the market, while continuing to monitor regional and international developments that may affect market conditions.

Acknowledgment

On behalf of the Board of Directors and executive management, I take this opportunity to express our most sincere gratitude and loyalty to **His Majesty Sultan Haitham bin Tariq** and his efforts toward a prosperous Oman.

I am also pleased to extend my sincere appreciation to the regulatory authorities, our partners, and the Company's employees for their continuous support and valuable contributions, which form a fundamental pillar in advancing the Company's journey toward achieving its future aspirations.

Dr. Saif Salim Saif Al-Harthi

Chairman

26 April 2026